



Housing And Human Services Committee Agenda

Siskiyou Room of the Community Development and Engineering Building

Note: Anyone wishing to speak at any Housing and Human Services Advisory Committee meeting is encouraged to do so. If you wish to speak, please rise and, after you have been recognized by the Chair, give your name and complete address for the record. You will then be allowed to speak. Please note the public testimony may be limited by the Chair.

Zoom Link: <https://zoom.us/j/98923906134?pwd=kjibw2Zq3DQFKrC2ECpFh8bmTIF7Oc.1>

September 25, 2025 REGULAR MEETING AGENDA

- I. **CALL TO ORDER: 4:00 p.m.**
- II. **APPROVAL OF THE AGENDA**
- III. **CONSENT AGENDA**
 - A. Approval of August 25, 2025, Minutes
- IV. **PUBLIC FORUM (4:05–4:15 p.m.)**
 - A. Public Forum.
- V. **NEW BUSINESS**
 - A. Consolidated Annual Performance Evaluation Report Overview and Adoption (4:15–4:25 p.m.)
 - B. HSMP Action Summary Discussion (4:25–4:45p.m.)
 - C. Equitable Housing Plan Scope of Work Development Discussion (4:45–5:15)
- VI. **UNFINISHED BUSINESS**
 - A. Outreach Event Discussion (5:15–5:45 p.m.)
- VII. **INFORMATIONAL ITEMS**
 - A. Liaison Reports
 - B. General Announcements
- VIII. **AGENDA BUILDING – Future Meetings**
- IX. **ADJOURNMENT: 6:00 p.m.**

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please email linda.reid@ashland.or.us. Notification 72 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to the meeting (28 CFR 35.102–35.104 ADA Title 1).



Housing And Human Services Committee Minutes

August 28, 2025
REGULAR MEETING
Minutes

Commissioner's Present:	Council Liaison:
Echo Fields	
Montana Hauser	
Jim Dykstra	
Noah Werthaiser	Staff Present:
Montana Hauser	Linda Reid; Housing Program Specialist
Julie Gillis	SOU Liaison:
Commissioner's Absent	Vacant
Vincent Tufts	
John Maher	
Ashley Laube	

I. CALL TO ORDER: 4:00 p.m.

II. SPECIAL MEETING-OHRA TOUR

III. CONSENT AGENDA

A. Approval of June 26, 2025, Minutes

Werthaiser/Fields M/S. Voice Vote: ALL AYES. The minutes from June 26, 2025, meeting have been approved as presented. There was no July meeting due to lack of quorum.

IV. PUBLIC FORUM (4:05-4:15 p.m.)

A. Public Forum.

- N/A

V. NEW BUSINESS

A. OHRA CDBG Funded Projects Tour:

B. Introduction of New Member

VI. UNFINISHED BUSINESS

A. Outreach Event Discussion

The date of the event was moved to Oct. 20 from 4:00-6:00 PM. It was



Housing And Human Services Committee

Minutes

decided that the library was the best option for the event due to its central location and the library's enthusiasm and support for the event.

VII. INFORMATIONAL ITEMS

- A.** Liaison Reports-No Reports
- B.** General Announcements

VIII. AGENDA BUILDING – Future Meetings

- Update from Noah about funding from the State to address Homelessness
- CAPER
- EHP
- Community Event

IX. ADJOURNMENT: 6:10 p.m.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please email linda.reid@ashland.or.us. Notification 72 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to the meeting (28 CFR 35.102–35.104 ADA Title 1).

Memo

DATE: September 25, 2025

TO: Housing and Human Services Advisory Committee

FROM: Linda Reid, Housing Program Manager

DEPT: Planning

RE: Consolidated Annual Performance Evaluation Report (CAPER) Discussion and Recommendation

The City of Ashland is an entitlement city under the U.S. Department of Housing and Urban Development's (HUD) CDBG Program. The City of Ashland receives approximately \$175,000 each year from HUD to apply toward housing and community development projects that benefit low- and moderate-income persons in Ashland. The Consolidated Annual Performance Evaluation Report (CAPER) summarizes the individual project status (physical and financial) of those improvements funded with CDBG funds for the Program year 2024. The CAPER reports the accomplishments generated by the activities funded in Program Year 2024 and how those activities allow the City to make progress in meeting the outcomes and goals identified in the 2020-2024 Consolidated. This report must be completed and submitted to HUD as a part of the requirements the City must meet to continue to receive CDBG funding. The 2024 CDBG CAPER and the required reports from the HUD database are attached to this memo.

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CITY OF ASHLAND

CONSOLIDATED ANNUAL PERFORMANCE EVALUATION REPORT

(CAPER)

Program year 2024

(July 1, 2024 – June 30, 2025)

Date of Report August 28, 2025

Prepared for:

The U.S. Department of Housing and Urban Development

By:

The City of Ashland

Department of Community Development

Planning Division

Ashland, Oregon

CAPER

1

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Ashland is an entitlement jurisdiction, receiving an annual allocation of Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD). As a recipient of CDBG funds, the City is required to prepare a five-year strategic plan that identifies housing and community needs, prioritizes these needs, identifies resources to address the needs, and establishes annual goals and objectives to meet the identified needs. This five-year plan is known as the Consolidated Plan.

The purpose of the Consolidated Plan is to outline a strategy for the City to follow in using CDBG funding to achieve the goals of the CDBG program, *“to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities principally for low- and moderate-income persons.”* This Consolidated Annual Performance and Evaluation Report (CAPER) Addresses the goals identified in the 2020-2024 Consolidated Plan which was approved in April of 2020.

Each year the City is required to provide the public and HUD with an assessment of its accomplishments toward meeting the priority goals outlined in the Five-Year Consolidated Plan. This annual assessment is known as the Consolidated Annual Performance and Evaluation Report (CAPER).

This document provides a review and evaluation of the City of Ashland’s progress toward meeting the annual goals and outcomes as outlined in the Action Plan for the Program Year 2024-2025 as well as the larger five-year goals of the 2020-2024 Consolidated Plan. The regular CDBG Program Year begins July 1st and ends on June 30th, this report will summarize the City’s accomplishments for that time period.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete
Economic Development Goals:	Non-Homeless Special Needs Non-Housing Community Development		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	5	0	0.00%
Economic Development Goals:	Non-Homeless Special Needs Non-Housing Community Development		Jobs created/retained	Jobs	5	0	0.00%
Homeless Goals	Homeless	CDBG: \$18000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	937	937.00%
Homeless Goals	Homeless	CDBG: \$18000	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	25	0	0.00%
Homeless Goals	Homeless	CDBG: \$18000	Homeless Person Overnight Shelter	Persons Assisted	45	0	0.00%
Homeless Goals	Homeless	CDBG: \$18000	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	45	0	0.00%
Homeless Goals	Homeless	CDBG: \$18000	Homelessness Prevention	Persons Assisted	25	0	0.00%
Homeless Goals	Homeless	CDBG: \$18000	Housing for Homeless added	Household Housing Unit	5	0	0.00%
Housing Goals	Affordable Housing	CDBG: \$112112	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0	
Housing Goals	Affordable Housing	CDBG: \$112112	Rental units constructed	Household Housing Unit	50	0	0.00%

Housing Goals	Affordable Housing	CDBG: \$112112	Homeowner Housing Rehabilitated	Household Housing Unit	10	0	0.00%
Housing Goals	Affordable Housing	CDBG: \$112112	Homeless Person Overnight Shelter	Persons Assisted	0	0	
Public Infrastructure Goals:	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	0	0.00%
Public Infrastructure Goals:	Non-Housing Community Development		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	5	0	0.00%
Special Needs Goal	Non-Homeless Special Needs		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	0	0.00%
Special Needs Goal	Non-Homeless Special Needs		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	5	0	0.00%
Special Needs Goal	Non-Homeless Special Needs		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	25	0	0.00%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

In April of 2021, the City of Ashland adopted the Five-Year Consolidated Plan (2020-2024). Five Goals are identified in the Five-Year Consolidated Plan. The goals are not ranked in order of importance; however, some have a higher priority than others.

The assessment provided in this CAPER covers the 2024 Program year (July 1, 2024-June 30, 2025).

For the 2024 Program year the City continued to support several activities which had been supported in previous years. These activities continue to provide supportive services to some of the most vulnerable

populations in the City while also meeting the goals of the 2020-2024 Consolidated Plan.

Affordable and Workforce Housing

In the five-year strategic plan, the City identified several numerical goals for the creation, preservation, and maintenance of new and existing housing units to be occupied by low-income households. In Program Year 2024 the City added two additional deed restricted affordable ownership units.

Homeless, At-Risk and Special Needs Populations

The five-year strategic plan identifies three specific activities to assist homeless, special needs, and senior populations. In program year 2024 the city continued to make progress on these goals for homeless, at-risk and special needs populations. In 2024 the City funded two projects that serve homeless and populations at-risk of homeless: allocating a total of \$130,112 in grant funds in the 2024 grant year is to be awarded to two projects: \$18,000 to Maslow Project for outreach and case management for homeless youth enrolled in the Ashland School District, and \$112,112 for fire, life, and safety repairs to a City owned building that is used and and emergency homeless shelter and resource hub. That project is currently underway and has yet to report outcomes. The 2024 award allowed Maslow Project to provide case management, resources and assistance to 158 individuals in the Ashland school district who were homeless or at risk of homelessness.

Economic and Community Development

During program year 2024, the City did not undertake any economic development activities.

Narrative on Outcomes

The City is required to identify a number and variety of potential strategic goals and outcomes in the consolidated planning process to work toward over the five year Consolidated Planning period. The City does not receive enough CDBG funding to address all of the goals in any given year, and similarly, the City can only fund activities that are being applied for, or which are being put forward by applicants. Consequently in any given year the City is beholden to the applicants to meet the needs identified through the consolidated planning process. The Consolidated Plan is drafted to provide priorities that are broad enough to allow for flexibility and variety in the types of activities that may be funded. However, the City may not receive applications for many of the identified activities in the five year period. The zeros in Table 1 thereflect all of the activities that have not been applied for or been awarded funding in the previous five years, while overages in homeless services reflect the activities that have been funded in multiple years, even though they may meet a goal which has already been attained. The City generally identifies at least one goal in each CDBG eligible category of activity types that have a likelihood of taking place in the five year Consolidated plan period. The City identifies priority goals through a community engagement process, goals are identified as a priority need for investment, based on community resource needs and gaps, non-profit partner capacity, and which types

of activities have the potential to occur within the five year period that is covered by the Consolidated Plan. Each year the City awards the funding to eligible activities based partially on goals and outcomes that have yet to be met in the five year planning period. However, awards are also dependent on the pool of applicants who are able to move projects forward in any given year. Due to the limited number of service providers and the capacity of those providers to undertake activities, the City may not receive a request for capital projects. The City often receives several applications for public service activities (also called direct service activities), as those are fairly easy activities to implement and have smaller budgets. The majority of CDBG funding is restricted to supporting capital improvement projects, which tend to be more expensive and complex projects, and consequently the City may not see any capital improvement applications in a given year due to both the limited amount of funding available, and the lack of larger scale projects moving forward within the City each year.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	96
Black or African American	0
Asian	0
American Indian or American Native	0
Native Hawaiian or Other Pacific Islander	0
Total	96
Hispanic	5
Not Hispanic	91

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

There is a slight over representation of minorities who are experiencing homelessness over those that are represented in the general population of Ashland. This trend is seen in national data on homelessness as well.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	162,639	50,527

Table 3 - Resources Made Available

Narrative

The City of Ashland is a relatively small community both in population and incorporated area. Ashland is 4.4 miles long and 1.7 miles wide and comprises seven census tracts and 20 block groups. Of those 20 block groups 8 qualify as Low- to Moderate- Income area benefit block groups. There are no areas that fall under HUD's definition of racial or minority concentrations within the City. The City of Ashland does not have any designated Revitalization Neighborhoods nor does the City have any areas that qualify as being affected by slum or blight conditions. Consequently, the city did not target any CDBG funds to a designated area.

The City utilizes a declining amount of CDBG funding to work toward meeting the goals identified in the five-year strategic plan. The City also utilizes some general fund money to address the needs identified in the five-year strategic plan, however, the City does not require reporting from all agencies receiving funding on the use of those funds, consequently the City will not report on those outcomes within the numerical goals listed.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description

Table 4 – Identify the geographic distribution and location of investments

Narrative

Due to the relatively small size of the community, the City does not generally target specific geographic locations for investment. The City most often provides funding to projects which serve the entire community.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Projects funded with CDBG funding in the 2024 program year identified over \$700,000 in matching funds from federal, state, local, and private sources. For the 2024 program year the City allocated \$162,638 in grant funding (including costs for program administration) in the regular cycle. Local non-profits have reported the CDBG funds to be essential in obtaining private donations and other public and private grants.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	100	0
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	100	0

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	100	0
Number of households supported through Rehab of Existing Units	0	0
Number of households supported through Acquisition of Existing Units	0	0
Total	100	0

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City did not support any affordable housing activities with CDBG funding in Program year 2024. The City did provide funding to support rent assistance programs as well as as funding in support of affordable housing development through the City's general fund. None of these agencies recieved CDBG funding or other City funding to support these activities in 2024.

The city has a difficult time meeting housing related goals for a few different reasons. One of which is that the City's allocation of CDBG funds is too limited provide much support for the development of affordable housing projects in Ashland. The high cost of land and properties in Ashland relative to other cities in the Rogue Valley requires more incentive to level the playing field. Similarly, there is a relative scarcity of large, multi-family zoned, flat, readily developable land within the City which can make it more expensive and more difficult for affordable housing developers to site projects in Ashland and

compete with private market developers. Lastly, like many communities, issues of NIMBY-ism can cause costly delays and potentially derail an affordable housing project in a small community such as Ashland.

Discuss how these outcomes will impact future annual action plans.

The City rarely has enough funding to support the highest need in the community, the provision of affordable housing in any meaningful way.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	158	0
Low-income	0	0
Moderate-income	0	0
Total	158	0

Table 7 – Number of Households Served

Narrative Information

All activities undertaken in program year 2024 were serving homeless populations, a presumed benefit population. Therefore, income information was not required to determine eligibility for activities.

The issues identified in the Housing Capacity Analysis cause significant problems in the City’s ability to meet the outcomes identified in the five-year consolidated plan. These issues will continue to hinder the City’s ability to meet the affordable housing goals identified in the Consolidated Plan if the City and the housing market aren’t able to remediate impacts through a combination of incentives, regulatory requirements and changing market conditions.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City has done a good job of meeting the specific objectives for reducing homelessness identified in the five-year consolidated plan. Primarily due to the additional allocations of CDBG funding to address issues related to the Coronavirus and the funding the State made available to address issues of homelessness and victims of wildfires. These additional allocations allowed the City to support several endeavors undertaken by local non-profit service providers in addressing the most urgent needs to prevent and prepare for issues created by the pandemic. The City is fortunate to have several providers in the region who partner effectively around the issues of homelessness. Similarly, the City continues its strong commitment to involvement in the Jackson County Homeless Task Force and the Jackson County Continuum of Care Board.

Each year, City staff participates in the annual HUD Point in Time Count. The Point in Time Count, takes place on the night of the last Monday in January, and is a coordinated effort between regional service providers and community volunteers to conduct surveys throughout the County on that single night to get a snapshot of the numbers, needs and types of homelessness people are experiencing from year to year. While there is much criticism about the methodology used to conduct the Point in Time Count, it remains the only regular, continuous, and standardized count of the region's homeless population, allowing service providers to see changes year over year. And while the count may not accurately capture actual numbers of unhoused people on an annual basis, it is able to provide representative data to help inform funding decisions.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Ashland was fortunate enough to have been the recipient of funding from the State Emergency Solutions Grant fund to secure a building to utilize for sheltering and resources for unhoused individuals. In Program Year 2024, the City dedicated CDBG funds to make fire, life and safety upgrades to the building and to add needed amenities such as additional bathrooms, showers, and a laundry facility. These amenities were previously provided by Options for Housing Resources and assistance through that organization's Laundry Shower Trailer. Fire life and safety upgrades will include the addition of a sprinkler system to serve the entire building, and fire egress doors. The construction is expected to be completed by November 1st 2025 so the facility can be opened in time for the winter sheltering season.

Ashland is also the home of the first Project Turnkey funded shelter. The City continues to support the efforts of non-profit organizations that provide the shelter resources as well as to provide funding

through the City Social Service grant program to support the work of non-profits providing other supports to homeless and at-risk populations. The City allocated \$100,000 in General Fund money to support the operation of an Emergency Inclement Weather Shelter from November 2024-March 2025. The City continues to coordinate regionally to alleviate issues of homelessness through the Jackson County Continuum of Care and to develop needed housing types from emergency shelter to permanent housing, to ensure that there is a full continuum of housing throughout the Rogue Valley.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

In Program Year 2024 the City has not directed funds specifically toward addressing the needs of persons with special needs that may require supportive housing (such as persons with HIV/AIDs) preferring instead to target funding and staff time to serving the needs of all populations experiencing or at risk of homelessness.

The Jackson County Continuum of Care received renewal and awards totaling \$271,156 for activities funded in the prior program years as well as an additional bonus project. These grants primarily provide support for administration of the CoC program, funding for Rapid Rehousing, and support for people experiencing issues of Domestic Violence.

The City has, for a number of years, supported two organizations that do extensive outreach to unsheltered persons with both CDBG funding and City Social Service Grant funding. Both Maslow Project and Options for Housing Resources and Assistance, program provide outreach to homeless and at-risk residents. Maslow Project specifically works with homeless youth and families with children. Both organizations provide wrap around services to help populations avoid homelessness and/or to help homeless populations become housed again.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City awarded funds to the Maslow project, to support casemanagement work with homeless and at-risk populations to stabilize and improve their situations. These activities can contribute to a reduction of the number of people living in poverty. Maslow Project provides resources, referrals, and case

management for homeless and at-risk youth and families with children, along with other services which are also not captured in the CDBG reporting data. The City also awards funding (though not always CDBG funding) to several other organizations which provide resources to alleviate the issues of homelessness. The Jackson County Homeless Task Force and Continuum of Care members (which includes representation from Ashland) works with publicly funded institutions and systems of care to coordinate around discharge planning. The OHRA Center has recieved City of Ashland social service grant funding to assist homeless and at-risk populations in a variety of ways, including providing laundry and shower services as well as general resource referral.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Housing Authority of Jackson County operates all Public Housing Units in Jackson County. In 2006 HAJC filed for disposition of their public housing units, three of which were in the City of Ashland. Consequently, there are no Public Housing Units within the City of Ashland.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Not Applicable

Actions taken to provide assistance to troubled PHAs

Not Applicable

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City continues to consider the potential impacts to affordable housing that changes in the Ashland Land Use Ordinance (ALUO) may have, as well as to look at ways that the City can promote affordable housing and other needed housing types. In 2021 the City Council adopted an update of the City's Housing Needs Analysis, now called the Housing Capacity Analysis which identified action steps and policy recommendations that support the development of affordable and needed housing types. The City worked with EcoNorthwest to elicit community input and prioritize actions to implement in the next eight years through the Housing Production Strategy which was adopted by the City Council in 2022.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

No specific actions were taken during 2024 that are not identified elsewhere in the Consolidated Annual Performance and Evaluation Report. The City's continued involvement in the Jackson County Homeless Task Force and the Continuum of Care is instrumental in assessing the needs of homeless populations, and the resources available in the community.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

No projects were funded in 2024 that had issues of lead-based paint or that required any testing or remediation.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The Housing and Community Development Act of 1992 requires communities to include in their Consolidated Plan a description of an anti-poverty strategy. The City of Ashland has limited resources for addressing the issues involved in reducing poverty and improving the self-sufficiency of low-income residents. Affordable housing is one of the factors directly related to poverty that the City of Ashland does have some ability to influence, and the related goals are covered in the Housing Goals section. In addition, the City supports housing, social service, and economic development programs targeted at the continuum of care needs of the homeless.

In another effort to address poverty within Ashland, during 2001-2002 the City of Ashland passed a Living Wage Ordinance. This ordinance requires that employees of the City, or employers receiving financial assistance or business from the City in excess of approximately \$18,703 (adjusts annually) must pay a minimum of \$14.52 per hour (adjusted annually) to employees engaged in work related to the City project or service contract. The City of Ashland operates a variety of funding and other assistance

programs which, together, are designed to strategically address the goals of reducing poverty and improving the self-sufficiency of low-income residents. The activities undertaken in conjunction with this anti-poverty strategy can be separated into two primary areas of effort: human services programs targeted at the continuum of care needs; and affordable housing programs. The City of Ashland has provided funding to agencies that address the needs of low income and homeless residents through a Social Service Grant program and an Affordable in prior years. The goal of this program is to improve living conditions and self-sufficiency for residents by meeting such basic needs as food, shelter, clothing, counseling, and basic health care. The goal is carried out by providing a little more than \$100,000 every other year to various area agencies whose focus meets one or more of these targeted needs. The Social Service Grant program is funded entirely with general fund dollars from the City of Ashland budget.

The second element of the City's anti-poverty strategy targets the development and retention of affordable housing. The City of Ashland has made numerous efforts to address the issues of housing affordability including the dedication of funds to support the development of affordable housing and shelter through the Affordable Housing Trust Fund.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

City of Ashland Staff provides support to the City of Ashland Housing and Human Services Advisory Committee including a Housing Program Specialist, which helps provide institutional structure as well as to examine and implement opportunities for intergovernmental cooperation. City staff also works with regional partners to maintain and promote further regional coordination and partnership in housing and community development related activities. Ashland continues to work with the Jackson County Continuum of Care and the Jackson County Homeless Task force to address the development of emergency, transitional and permanent supportive housing and resources for homeless and at-risk populations at a regional level.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

As mentioned, the City of Ashland works with several non-profit affordable housing providers and non-profit service providers to facilitate the development of needed housing types and services. The City continues to look for opportunities to work with and coordinate relationships between for profit/private market developers and non-profit housing developers to increase the City's supply of affordable rental and ownership housing. The City of Ashland Housing and Human Services Advisory Committee continues to explore opportunities to promote and protect the City's affordable housing stock and to expand that stock if possible. And lastly, Housing Program staff serves on the Continuum of Care board with the leaders of several non-profit social service agencies and affordable housing providers, and regularly attends the Jackson County Homeless Task Force, which coordinates services throughout the community.

Identify actions taken to overcome the effects of any impediments identified in the

jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City had an Analysis of Impediments to fair house choice drafted in 2009. Based on the recommendations in that document the City undertook numerous activities to address the public sector and private sector impediments identified. Some examples of activities that the City has undertaken in prior years include; trainings to targeted groups, fair housing testing, support of a local staff person to conduct trainings and promote fair housing throughout Jackson County, financial sponsorship and staff support for education and outreach events and lastly, policy review and amendment to include expanded fair housing language. The City did not utilize CDBG funding to support these trainings in program year 2024. The City also regularly engages with the Fair Housing Council of Oregon through the regional Fair Housing Planning group known as the Southern Oregon Community Advisory Group (SOCAG) which is convened by the FHCO and meets quarterly. In 2021 the City of Ashland Adopted an update of the 2009 Analysis of Impediments to Fair Housing Choice (AI). The update includes action steps and a schedule for implementation over the 5-year Consolidated Plan period.

The City has been able to meet several of the action steps identified in the 2021 AI update. The City has been fortunate enough to have been included in free virtual trainings offered by the Fair Housing Council of Oregon for the past several years. These trainings allowed the City to meet actions steps pertaining to education to landlords, and residents. The City also supported capacity building for organizations that are striving to provide affordable housing within the City targeting to serving the general population and underserved populations. The City will continue to look for ways to address identified impediments and detail those actions in subsequent reports.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Each Community Development Block Grant (CDBG) Program Year the City reviews each CDBG activity that was underway and ranks the sub-recipient's risk factors by assigning points for each of the rating criteria on the monitoring risk assessment form provided by HUD. The designated points on the rating form are established to provide a means of quantifying a Risk Factor and are useful as tools in determining the extent of monitoring for a given activity. Other factors, as deemed relevant by the City of Ashland, can be used in establishing a higher or lower risk factor than the numerical rating system. A CDBG monitoring visit may consist of an on-site monitoring or a desk monitoring. All CDBG grantees will be monitored once prior to a contract being administratively closed. The areas monitored may include:

The CDBG staff objectives for monitoring are to determine if grantees are:

- Carrying out their CDBG-funded activities as described in their contracts (as modified or amended);
- Carrying out the program or project in a timely manner in accordance with the schedule included in the CDBG contract;
- Charging costs to the program or project which are eligible under applicable regulations;
- Complying with other applicable laws, regulations and terms of the CDBG contract;
- Conducting the program in a manner which minimizes the opportunity for fraud, waste and mismanagement; and
- Have a continuing capacity to carry out the approved program or project.
- Overall management system, record keeping and progress in activities.

When a grantee is found to be out of compliance, CDBG staff will identify a specific period in which compliance should be achieved. Usually, the grantee will have 30 days to correct deficiencies. Copies of supporting documentation demonstrating that corrective action has been taken will be required. Additional time for corrective action may be allowed on a case-by-case basis. Failure by the grantee to correct deficiencies may result in funds being withheld and possible restrictions on future grants.

City staff did not undertake any formal monitoring in program year 2024.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City posted the draft plan on the City's website and ran a legal notice in the local online newsletter for 30 days prior to submitting the CAPER to HUD. The City held a public hearing before the Housing and Human Services Committee at their regular meeting on September 25th from 4:00-6:00 PM.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City did not change any program objectives in Program Year 2024 but will likely change the program objectives based on the Community's feedback during the upcoming Consolidated Planning effort. The City has come to realize that identifying support for affordable housing development as the highest priority use of CDBG funding, while still being the greatest community need and community priority, is not a feasible activity in most program years, due to the high cost of development, and the relatively small amount of funding available on an annual basis.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours					
Total Section 3 Worker Hours					
Total Targeted Section 3 Worker Hours					

Table 8 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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Table 9 – Qualitative Efforts - Number of Activities by Program

Narrative

No Section 3 activities were undertaken during the 2024 program year.

Attachment

PR 26

	Office of Community Planning and Development	DATE: 08-26-25
	U.S. Department of Housing and Urban Development	TIME: 18:27
	Integrated Disbursement and Information System	PAGE: 1
	PR26 - CDBG Financial Summary Report	
	Program Year 2024 ASHLAND, OR	

PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	162,639.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	0.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	162,639.00

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	155,029.52
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	155,029.52
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	25,108.93
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	180,138.45
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	(17,499.45)

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	155,029.52
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	155,029.52
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	13,794.52
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	13,794.52
32 ENTITLEMENT GRANT	162,639.00
33 PRIOR YEAR PROGRAM INCOME	0.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	162,639.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	8.48%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	25,108.93
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	25,108.93
42 ENTITLEMENT GRANT	162,639.00
43 CURRENT YEAR PROGRAM INCOME	0.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	162,639.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	15.44%



LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

No data returned for this view. This might be because the applied filter excludes all data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

No data returned for this view. This might be because the applied filter excludes all data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2023	4	171	6976509	OHRA-Commercial Kitchen Project	03C	LWC	\$141,235.00
					03C	Matrix Code	\$141,235.00
2024	2	172	6982246	Maslow Project	05D	LWC	\$9,000.00
2024	2	172	7027464	Maslow Project	05D	LWC	\$4,794.52
					05D	Matrix Code	\$13,794.52
Total							\$155,029.52

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2024	2	172	6982246	No	Maslow Project	B24MC410008	EN	05D	LWC	\$9,000.00
2024	2	172	7027464	No	Maslow Project	B24MC410008	EN	05D	LWC	\$4,794.52
				No	Activity to prevent, prepare for, and respond to Coronavirus			05D	Matrix Code	\$13,794.52
Total										\$13,794.52

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2024	3	173	6986458	Program Administration	21A		\$25,108.93
					21A	Matrix Code	\$25,108.93
Total							\$25,108.93

PR 23



U.S. Department of Housing and Urban Development
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 CDBG Summary of Accomplishments
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ASHLAND

Count of CDBG Activities with Disbursements by Activity Group & Matrix Code

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Public Facilities and Improvements	Homeless Facilities (not operating costs) (03C)	1	\$141,235.00	0	\$0.00	1	\$141,235.00
	Total Public Facilities and Improvements	1	\$141,235.00	0	\$0.00	1	\$141,235.00
Public Services	Youth Services (05D)	0	\$0.00	2	\$13,794.52	2	\$13,794.52
	Housing Information and Referral Services (05X)	0	\$0.00	1	\$0.00	1	\$0.00
	Total Public Services	0	\$0.00	3	\$13,794.52	3	\$13,794.52
General Administration and Planning	General Program Administration (21A)	0	\$0.00	2	\$25,108.93	2	\$25,108.93
	Total General Administration and Planning	0	\$0.00	2	\$25,108.93	2	\$25,108.93
Grand Total		1	\$141,235.00	5	\$38,903.45	6	\$180,138.45



ASHLAND

CDBG Sum of Actual Accomplishments by Activity Group and Accomplishment Type

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Public Facilities and Improvements	Homeless Facilities (not operating costs) (03C)	Public Facilities	0	0	0
	Total Public Facilities and Improvements		0	0	0
Public Services	Youth Services (05D)	Persons	0	194	194
	Housing Information and Referral Services (05X)	Persons	0	589	589
	Total Public Services		0	783	783
Grand Total			0	783	783



ASHLAND

CDBG Beneficiaries by Racial / Ethnic Category

Housing-Non Housing	Race	Total Persons	Total Hispanic Persons	Total Households	Total Hispanic Households	
Non Housing	White	649	115	0	0	
	Black/African American	21	0	0	0	
	Asian	4	0	0	0	
	American Indian/Alaskan Native	18	0	0	0	
	Native Hawaiian/Other Pacific Islander	9	0	0	0	
	American Indian/Alaskan Native & White	7	0	0	0	
	Asian & White	5	0	0	0	
	Black/African American & White	14	0	0	0	
	Amer. Indian/Alaskan Native & Black/African Amer.	4	0	0	0	
	Other multi-racial	52	28	0	0	
	Total Non Housing		783	143	0	0
	Grand Total	White	649	115	0	0
Black/African American		21	0	0	0	
Asian		4	0	0	0	
American Indian/Alaskan Native		18	0	0	0	
Native Hawaiian/Other Pacific Islander		9	0	0	0	
American Indian/Alaskan Native & White		7	0	0	0	
Asian & White		5	0	0	0	
Black/African American & White		14	0	0	0	
Amer. Indian/Alaskan Native & Black/African Amer.		4	0	0	0	
Other multi-racial		52	28	0	0	
Total Grand Total			783	143	0	0



ASHLAND

CDBG Beneficiaries by Income Category [\(Click here to view activities\)](#)

	Income Levels	Owner Occupied	Renter Occupied	Persons
Non Housing	Extremely Low (<=30%)	0	0	123
	Low (>30% and <=50%)	0	0	0
	Mod (>50% and <=80%)	0	0	0
	Total Low-Mod	0	0	123
	Non Low-Mod (>80%)	0	0	0
	Total Beneficiaries	0	0	123

PR 03



U.S. Department of Housing and Urban Development
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 CDBG Activity Summary Report (GPR) for Program Year 2024
 ASHLAND

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PGM Year: 2019
Project: 0018 - OHRA-PTK Operations
IDIS Activity: 162 - OHRA PTK Shelter Operating Costs

Status: Completed 7/19/2024 12:00:00 AM
Location: 2350 Ashland St Ashland, OR 97520-1408
Objective: Create suitable living environments
Outcome: Availability/accessibility
Matrix Code: Other Public Services Not Listed in 05A-05Y, 03T (05Z) **National Objective:** LMC

Activity to prevent, prepare for, and respond to Coronavirus: Yes

Initial Funding Date: 11/21/2022

Description:
 Operating Costs for non-congregate sheltering.

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2020	B20MW410008	\$42,133.90	\$0.00	\$42,133.90
Total	Total			\$42,133.90	\$0.00	\$42,133.90

Proposed Accomplishments

People (General) : 50

Actual Accomplishments

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	48	0
Black/African American:	0	0	0	0	0	0	2	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	1	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	1	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	1	0
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	53	0

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Female-headed Households:				0	0	0
<i>Income Category:</i>	Owner	Renter	Total	Person		
Extremely Low	0	0	0	53		
Low Mod	0	0	0	0		
Moderate	0	0	0	0		
Non Low Moderate	0	0	0	0		
Total	0	0	0	53		
Percent Low/Mod				100.0%		

Annual Accomplishments

Years	Accomplishment Narrative	# Benefiting
2022	Funding to support operations of the OHRA Navigation Center to provide housing navigation services to shelter residents and resource referral's and assistance to homeless community members as well as emergency rent and utility assistance to avoid homelessness. This funding also supports the operations of the laundry shower trailer which provides laundry and shower access to homeless populations.	



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PGM Year: 2020
Project: 0004 - Program Administration
IDIS Activity: 166 - CDBG Program Administration
Status: Canceled 8/21/2024 3:58:32 PM
Location: ,
Objective:
Outcome:
Matrix Code: General Program Administration (21A) **National Objective:**

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 10/04/2023

Description:
 General Administration of the CDBG Program

Financing
 No data returned for this view. This might be because the applied filter excludes all data.

Proposed Accomplishments

Actual Accomplishments

Number assisted:	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	0	0
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	0	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	0	0
Asian/Pacific Islander:	0	0	0	0	0	0	0	0

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Hispanic:						0	0		
Total:						0	0	0	0
Female-headed Households:						0			
<i>Income Category:</i>	Owner	Renter	Total	Person					
Extremely Low			0						
Low Mod			0						
Moderate			0						
Non Low Moderate			0						
Total	0	0	0	0					
Percent Low/Mod									

Annual Accomplishments

No data returned for this view. This might be because the applied filter excludes all data.



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PGM Year: 2023
Project: 0003 - OHRA-Navigation Services
IDIS Activity: 167 - OHRA Navigation Services
Status: Completed 8/26/2024 12:00:00 AM
Location: 2350 Ashland St Ashland, OR 97520-1408
Objective: Create suitable living environments
Outcome: Availability/accessibility
Matrix Code: Housing Information and Referral Services (05X)
National Objective: LMC

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 10/04/2023

Description:

This project will provide resource navigation services to Ashland residents who are unhoused or are threatened with becoming unhoused. During the program year, OHRA navigators will help at approximately 20 unhoused individuals or families remain housed.

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2023	B23MC410008	\$11,935.93	\$0.00	\$11,935.93
Total	Total			\$11,935.93	\$0.00	\$11,935.93

Proposed Accomplishments

People (General) : 20

Actual Accomplishments

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	507	101
Black/African American:	0	0	0	0	0	0	21	0
Asian:	0	0	0	0	0	0	4	0
American Indian/Alaskan Native:	0	0	0	0	0	0	17	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	8	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	7	0
Asian White:	0	0	0	0	0	0	5	0
Black/African American & White:	0	0	0	0	0	0	14	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	4	0
Other multi-racial:	0	0	0	0	0	0	2	0
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0

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Total:									589	101
Female-headed Households:									0	0
<i>Income Category:</i>	Owner	Renter	Total		Person					
Extremely Low	0	0	0		460					
Low Mod	0	0	0		75					
Moderate	0	0	0		33					
Non Low Moderate	0	0	0		21					
Total	0	0	0		589					
Percent Low/Mod					96.4%					

Annual Accomplishments

Years	Accomplishment Narrative	# Benefiting
2023		



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PGM Year: 2020
Project: 0002 - Maslow Project
IDIS Activity: 168 - Maslow Project School Based Services
Status: Canceled 7/19/2024 3:54:25 PM
Location: 201 S Mountain Ave Ashland, OR 97520-2165
Objective: Create suitable living environments
Outcome: Availability/accessibility
Matrix Code: Youth Services (05D)
National Objective: LMC

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 10/04/2023

Description:

Provide case management to homeless youth within the Ashland School District to identify high-risk and homeless youth in need of basic supportive services. Provide youth with immediate needs such as clothing, school supplies, and medical resources. Assist parents in accessing social services, coordinate with outside agencies to stabilize families and promote self-sufficiency.

Financing

No data returned for this view. This might be because the applied filter excludes all data.

Proposed Accomplishments

People (General) : 98

Actual Accomplishments

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	0	0
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	0	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0

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American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	0	0
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

Female-headed Households: 0 0 0

Income Category:	Owner	Renter	Total	Person
Extremely Low	0	0	0	0
Low Mod	0	0	0	0
Moderate	0	0	0	0
Non Low Moderate	0	0	0	0
Total	0	0	0	0
Percent Low/Mod				

Annual Accomplishments

No data returned for this view. This might be because the applied filter excludes all data.



U.S. Department of Housing and Urban Development
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 CDBG Activity Summary Report (GPR) for Program Year 2024
 ASHLAND

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PGM Year: 2023
Project: 0002 - Maslow Project-School Based Services
IDIS Activity: 169 - Maslow Project School Based Services
Status: Completed 7/19/2024 12:00:00 AM
Location: 201 S Mountain Ave Ashland, OR 97520-2165
Objective: Create suitable living environments
Outcome: Availability/accessibility
Matrix Code: Youth Services (05D)
National Objective: LMC

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 01/16/2024

Description:
 Case management for homeless students and their families enrolled in the Ashland School District

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2023	B23MC410008	\$15,000.00	\$0.00	\$15,000.00
Total	Total			\$15,000.00	\$0.00	\$15,000.00

Proposed Accomplishments

People (General) : 98

Actual Accomplishments

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	46	9
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	1	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	1	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	23	6
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	71	15

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Female-headed Households:			0	0	0
<i>Income Category:</i>	Owner	Renter	Total	Person	
Extremely Low	0	0	0	71	
Low Mod	0	0	0	0	
Moderate	0	0	0	0	
Non Low Moderate	0	0	0	0	
Total	0	0	0	71	
Percent Low/Mod				100.0%	

Annual Accomplishments

Years	Accomplishment Narrative	# Benefiting
2023	Number of homeless and at risk students provided resources and case management to support successful school engagement.	



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PGM Year: 2023
Project: 0001 - Program Administration
IDIS Activity: 170 - CDBG Program Administration
Status: Completed 8/26/2024 12:00:00 AM
Location: ,
Objective:
Outcome:
Matrix Code: General Program Administration (21A) **National Objective:**

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 06/07/2024

Description:
 General program administration

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2023	B23MC410008	\$35,915.00	\$0.00	\$35,915.00
Total	Total			\$35,915.00	\$0.00	\$35,915.00

Proposed Accomplishments

Actual Accomplishments

Number assisted:	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:					0	0		
Black/African American:					0	0		
Asian:					0	0		
American Indian/Alaskan Native:					0	0		
Native Hawaiian/Other Pacific Islander:					0	0		
American Indian/Alaskan Native & White:					0	0		
Asian White:					0	0		
Black/African American & White:					0	0		
American Indian/Alaskan Native & Black/African American:					0	0		
Other multi-racial:					0	0		
Asian/Pacific Islander:					0	0		
Hispanic:					0	0		
Total:	0	0	0	0	0	0	0	0

Female-headed Households:

0

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Income Category:

	Owner	Renter	Total	Person
Extremely Low			0	
Low Mod			0	
Moderate			0	
Non Low Moderate			0	
Total	0	0	0	0
Percent Low/Mod				

Annual Accomplishments

No data returned for this view. This might be because the applied filter excludes all data.



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PGM Year: 2023
Project: 0004 - OHRA-Commercial Kitchen Project
IDIS Activity: 171 - OHRA-Commercial Kitchen Project
Status: Open
Location: 2350 Ashland St Ashland, OR 97520-1408
Objective: Create suitable living environments
Outcome: Availability/accessibility
Matrix Code: Homeless Facilities (not operating costs) (03C)
National Objective: LMC

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 12/30/2024

Description:

Development of a Commercial Kitchen in a public facility to serve homeless populations.

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2018	B18MC410008	\$22,228.81	\$22,228.81	\$22,228.81
		2020	B20MC410008	\$1,481.16	\$1,481.16	\$1,481.16
		2021	B21MC410008	\$630.21	\$630.21	\$630.21
		2022	B22MC410008	\$170.75	\$170.75	\$170.75
		2023	B23MC410008	\$116,724.07	\$116,724.07	\$116,724.07
Total	Total			\$141,235.00	\$141,235.00	\$141,235.00

Proposed Accomplishments

Public Facilities : 75

Actual Accomplishments

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	0	0
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	0	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	0	0

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Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0
Female-headed Households:	0		0		0			

Income Category:	Owner	Renter	Total	Person
Extremely Low	0	0	0	0
Low Mod	0	0	0	0
Moderate	0	0	0	0
Non Low Moderate	0	0	0	0
Total	0	0	0	0
Percent Low/Mod				

Annual Accomplishments

No data returned for this view. This might be because the applied filter excludes all data.



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PGM Year: 2024
Project: 0002 - Maslow Project
IDIS Activity: 172 - Maslow Project
Status: Completed 8/13/2025 12:00:00 AM
Location: 201 S Mountain Ave Ashland, OR 97520-2165
Objective: Create suitable living environments
Outcome: Availability/accessibility
Matrix Code: Youth Services (05D)
National Objective: LMC

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 01/15/2025

Description:
 Case management for homeless youth.

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2024	B24MC410008	\$18,000.00	\$13,794.52	\$13,794.52
Total	Total			\$18,000.00	\$13,794.52	\$13,794.52

Proposed Accomplishments

People (General) : 100

Actual Accomplishments

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	96	5
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	0	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	27	22
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	123	27

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Female-headed Households:				0	0	0
<i>Income Category:</i>	Owner	Renter	Total	Person		
Extremely Low	0	0	0	123		
Low Mod	0	0	0	0		
Moderate	0	0	0	0		
Non Low Moderate	0	0	0	0		
Total	0	0	0	123		
Percent Low/Mod				100.0%		

Annual Accomplishments

Years	Accomplishment Narrative	# Benefiting
2024	Between July and September 2024, the Maslow project served 124 youth at risk of or experiencing homelessness. Between October and December 2024, Maslow2 project served 19 you at risk of or experiencing homelessness.	



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PGM Year: 2024
Project: 0003 - Program Administration
IDIS Activity: 173 - Program Administration
Status: Completed 8/13/2025 12:00:00 AM
Location: ,
Objective:
Outcome:
Matrix Code: General Program Administration (21A) **National Objective:**

Activity to prevent, prepare for, and respond to Coronavirus: No

Initial Funding Date: 01/28/2025

Description:
 General program administration.

Financing

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2024	B24MC410008	\$32,527.00	\$25,108.93	\$25,108.93
Total	Total			\$32,527.00	\$25,108.93	\$25,108.93

Proposed Accomplishments

Actual Accomplishments

Number assisted:	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:					0	0		
Black/African American:					0	0		
Asian:					0	0		
American Indian/Alaskan Native:					0	0		
Native Hawaiian/Other Pacific Islander:					0	0		
American Indian/Alaskan Native & White:					0	0		
Asian White:					0	0		
Black/African American & White:					0	0		
American Indian/Alaskan Native & Black/African American:					0	0		
Other multi-racial:					0	0		
Asian/Pacific Islander:					0	0		
Hispanic:					0	0		
Total:	0	0	0	0	0	0	0	0

Female-headed Households:

0

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Income Category:

	Owner	Renter	Total	Person
Extremely Low			0	
Low Mod			0	
Moderate			0	
Non Low Moderate			0	
Total	0	0	0	0
Percent Low/Mod				

Annual Accomplishments

No data returned for this view. This might be because the applied filter excludes all data.



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Total Funded Amount:	\$296,746.83
Total Drawn Thru Program Year:	\$285,123.28
Total Drawn in Program Year:	\$180,138.45

PR 02

U.S. DEPARTMENT OF HOUSING AND URBAN
DEVELOPMENT
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
PR02 - CDBG and CDBG-CV Activity Detail Report

DATE: 8/26/2025
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IDIS

State Code	Grantee	IDIS Activity ID	Plan Year	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name
OR	ASHLAND	172	2024	No	Maslow Project
OR	ASHLAND	173	2024	No	Program Administration

IDIS

Activity Description	Matrix Code	Matrix Code Description	Activity Status
Case management for homeless youth.	05D	Youth Services	Completed
General program administration.	21A	General Program Administration	Completed

U.S. DEPARTMENT OF HOUSING AND URBAN
DEVELOPMENT
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
PR02 - CDBG and CDBG-CV Activity Detail Report

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IDIS

National Objective Code	Address Sequence	Activity Address 1	Activity Address 2	Activity Address 3
LMC	1	201 S Mountain Ave		
	1			

U.S. DEPARTMENT OF HOUSING AND URBAN
 DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
 PR02 - CDBG and CDBG-CV Activity Detail Report

DATE: 8/28/2025
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IDIS

City	State	Zip5	Zip4	Initial Funding Date	Completion Date	Date Of Last Draw	Funded Amount
Ashland	OR	97520	2165	01/15/2025	08/13/2025	07/07/2025	\$18,000.00
				01/28/2025	08/13/2025	07/07/2025	\$32,527.00

U.S. DEPARTMENT OF HOUSING AND URBAN
 DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
 PR02 - CDBG and CDBG-CV Activity Detail Report

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IDIS

Drawn Amount	Balance	Number Persons Assisted	Number of Households	FTE Jobs Created Retained	Actual Units
\$18,000.00	\$0.00	123			
\$32,527.00	\$0.00				

Memo

DATE: September 25, 2025
TO: Housing and Human Services Advisory Committee
FROM: Linda Reid, Housing Program Manager
DEPT: Planning
RE: Revisiting Homeless Services Masterplan Actions

It was suggested that the HHSAC undertake a brief review and update of action summary from the Homeless Master Plan/Assessment report (see p. 12 of the final .pdf version). This review could be a “brief “check in” on the action items on the list.

Motion: *The Homeless Services Assessment Report (2024) listed several action steps, including continuing learning and education about the status of services. To that end, add to the committee workplan, a brief follow up on action items summarized in the report. That collected information will be shared with Council and other City staff/committees/groups as well as the relevant community partners working to address homelessness in Ashland and the region. Target completion date: December 2025.*

See attached a table/worksheet to guide those proposed conversations.

Planning Department

20 East Main Street
Ashland, Oregon 97520
ashland.or.us

Tel: 541.488.5300
Fax: 541.552.2059
TTY: 800.735.2900



Homeless Services Master Plan/Assessment Report: Actions Summary		
Triage and Manage Homelessness		
➤ Respond to community livability concerns, particularly in south Ashland; clean up unsightly		
areas, provide more trash receptacles and weed abatement.		
➤ Strengthen partnerships between law enforcement, social service agencies, and volunteers		
to connect people with help and support.		
➤ Provide multiple locations for electronics charging and Wi	Fi access.	
➤ Increase the number of public restrooms and access to drinking water.		
➤ Expand access to showers and laundry facilities.		
➤ Develop a daytime lockable storage program where unhoused people can store their		
belongings while navigating other resources, employment, etc.		
➤ Create a day center/respice from outdoors, with access to water, bathrooms, and resources.		
➤ Establish a winter shelter for seniors and other vulnerable populations that is open 24/7		
from mid November through mid April;		,
explore healthcare partnerships to address chronic acute, and emergent needs.		
Support Pathways from Homelessness to Housing		

➤ Develop priorities for funding effective housing focused homeless services		
; monitor housing placements and retention outcomes.		
➤ Expand street outreach services; ensure seamless connections to resources.		
➤ Provide educational/skill building programs and meaningful employment opportunities.		
➤ Establish a housing focused transitional shelter with case management and access to health services, employment resources, ready to rent courses, and other assistance		
➤ Expand local access to countywide Rapid Rehousing programs.		
Create Long term Change		
approach issues of homelessness from a public health, mental health, and social service perspective		
. Advocate for quality, effective, and evaluated services.		
➤ Improve neighborhood livability through infrastructure development and community		
building strategies (both structural and social avenues).		
➤ Participate in the development of a countywide strategic plan to address / end		
homelessness. Ensure research based strategies and promising practices.		
➤ Develop a strategic plan to address / end homelessness in Ashland; identify community goals and metrics for success		

➤ Implement the Ashland Housing Production Strategy		
Maximize Resources		
➤ Develop federal and state Legislative Agendas related to issues of homelessness, ranging from eviction prevention to homeless response to affordable housing and development.		
➤ Educate and advocate for federal and state funding to address homelessness in Ashland and the greater region/county.		
➤ Increase financial resources through grant writing		
➤ Provide grant writing assistance to homeless service providers.		
➤ Monitor the capacity and use of homeless service programs in an effort to maximize use.		
Foster Public Engagement		
➤ Strengthen methods for community engagement and information sharing about issues of homelessness in Ashland		
.		
➤ Promote volunteer opportunities available with homeless services programs.		
➤ Establish a “community donations portal” for donor directed contributions to a wide range of homeless services		
.		
➤ Host focus groups to gather feedback, explore new ideas, and identify hidden resources.		
Form Strategic Alliances		

➤ Strengthen City of Ashland participation in the Jackson County Continuum of Care.		
➤ Leverage existing relationships (intergovernmental, economic, social, etc.) to increase communication, coordination, and collaboration around issues of homelessness.		
➤ Facilitate coordination of current health service providers (e.g. Max’s Mission, ACCESS, JCMH, La Clinica, HIV Alliance, Pathfinders/other peer support); host mini summits		
➤ Convene an interdepartmental team to keep pace with and address issues of homelessness in Ashland.		
Continue to Learn & Educate		
➤ Keep pace with federal and state priorities.		
o Subscribe to news from the U.S. Interagency Council on Homelessness, National Alliance to End Homelessness, HUD Exchange, and Oregon Housing and Community Services (OHCS)		
o Monitor the work of the Oregon Interagency Council on Homelessness, the Senate Interim Committee on Housing and Development, the House Interim Committee on Housing and Homelessness, and the OHCS Housing Stability Council		
➤ Convene, sponsor, and otherwise expand access to professional development		

courses for frontline staff, such as Motivational Interviewing techniques, trauma informed practices, equity, and cultural responsiveness.		
➤ Provide and collect relevant data, analyze trends, and monitor the performance of the homeless services system, as well as individual programs.		
➤ Continuously learn about what works and what doesn't and seek to understand why		

Memo

DATE: July 24, 2025

TO: Housing and Human Services Advisory Committee

FROM: Linda Reid, Housing Program Manager

DEPT: Planning

RE: Equitable Housing Plan Scope of Work Development Discussion

Project Purpose: The purpose of this Project is to undertake a collaborative process which includes a robust community engagement in coordination with the Housing and Human Services and Social Equity and Racial Justice Advisory Committees. This process will ultimately lead to the generation of an Equitable Housing plan. The goal of the Plan is to develop a decision-making framework that integrates and aligns the City's values, policies and investments, specifically in relation to housing and housing-related grants. The community engagement process is intended to center the voices of traditionally underrepresented community members and assist City staff in identifying perspectives on and the impacts of City investments and policies on underrepresented populations. This process is intended to gather input on the unintended consequences and impacts of housing and community development investments on housing choice and accessibility. The plan and the decision-making tool should help elected and appointed officials consider City housing and community development policies in investments in a more comprehensive and strategic manner. This strategic approach will help leverage affordable housing investment dollars, services and protections, ensuring that all people regardless of race, ethnicity, family status or disability have agency in the decision-making process and input on the outcomes of those processes and the impacts to housing and environment.

Primary Tasks:

- Coordinate with the Housing and Human Services Committee and the Social Equity and Racial Justice Committee to organize and facilitate at least one or more community engagement events.
- Establish public meeting schedule with review by Committee on Citizen Involvement (CCI – Planning Commission)

Planning Department

20 East Main Street
Ashland, Oregon 97520
ashland.or.us

Tel: 541.488.5300
Fax: 541.552.2059
TTY: 800.735.2900



Memo

- Draft a demographic summary to be included in the final plan utilizing the DLCD Mapping tool.
- Research existing tools and frameworks
- Work with HHSAC to refine and finalize a tool to be included in the final plan documents
- Draft a report on the process and the results of the community engagement feedback.
- Work with the Housing and Human Services and Social Equity and Racial Justice Advisory Committees to review, revise and finalize a draft Equitable Housing Plan and planning framework.
- Present the final draft plan and framework at a public hearing before the HHSAC, SERJAC, and the Planning Commission before bringing the final Plan before the City Council for a public hearing.
- Prepare hearings notices, agendas, and minutes for Final Adoption

Timeline: September 2025 – March 2026

Attached to this memo please find examples from other communities/organizations:

- Eugene Triple Bottom Line Tool-short form
- DLCD Racial Equity for Decision Making

Planning Department

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Triple Bottom Line Tool - short form

Proposals: [Scoring: + Positive overall 0 Neutral overall < Negative overall]	Environmental Health: How would this proposal affect environmental health and our ability to effectively address climate change?	Economic Prosperity: How would this proposal affect the local economy and what are its costs to the community, now and over the long term? How does the proposal support responsible stewardship of public resources?	Social Equity: How would this proposal affect community relationships, effective government, social justice and overall livability? Does the proposal account for differing impacts on community members (vulnerable populations, specific neighborhoods, distinct groups, other)?	Notes: Is special leadership required? Are risks manageable? Have organizational impacts and connections been considered?
Your text goes here	+	0	<	Etc., etc.

Note: This tool is intended to support quick triple bottom line analyses and may be appropriate for preliminary studies, scoping efforts, and as a screen for highlighting and describing potential impacts. For in-depth analyses, refer to the detailed TBL tool.



DLCD RACIAL EQUITY FRAMEWORK FOR DECISION MAKING

The Department of Land Conservation and Development’s (DLCD) Racial Equity Framework for Decision Making, developed collaboratively with the Land Conservation and Development Commission (LCDC), serves as a comprehensive tool to guide all staff and advisory groups in internal projects and processes.

The questions in this tool aim to prompt explicit integration of racial equity into decisions, fostering intentional changes, and anticipating adverse consequences. Functioning as both a process and a product, the Racial Equity Framework operates as a racial equity lens, revealing how current issues stem from historic policies, practices, and power dynamics, disproportionately affecting communities of color and other historically marginalized groups.

By addressing past injustices and acknowledging the historical root causes and harms of racial disparities, this tool serves as an effective means to create systemic solutions for change. It facilitates a process that not only identifies and understands the impact of historical policies but also supports the development of solutions to rectify and prevent further harm.

Historical Inequities

- How does this rule address historical inequities for communities of color?
- If the rule does not address historical inequities, what historical inequities are evident?
- How can this rule lessen historical inequities on Communities of Color? What mechanisms under the jurisdiction of the Oregon Land Use Planning program can assist in reducing historical inequities?
- What additional information or data do you need to address this question? Where will you get it?

Benefits and Burdens

- What are the benefits and burdens of this rule: Financial, environmental, social?
- Who will benefit from this action? Who will be the most burdened?



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- How will burdens be mitigated? How might benefits be redistributed?
- Identify possible unintended consequences. How would we mitigate these if we find them later?
- Analyze and consider benefits and burdens to future populations.

**Data Equity and
Data Justice**

- Are the data and research you are using for analysis framed with a Data Equity and Data Justice focus?
- If no, where might you obtain this data?
- If Data Equity and Data Justice resources are not available, what would you suggest as a way to obtain this information? Is there qualitative data available?

**Community
Engagement &
Empowerment**

- What are the methods of engaging communities in the development of this rule?
- What are the racial and geographic demographics of communities engaged during the development of this rule?
- Were there any specific issues raised by communities of color about the impact of this rule? What are they? Did this impact/change the development of the rule? If yes, how? If no, why?
- How have DLCD advisory committees engaged with this rule?

**Decision
Making**

- Who (organizations, individuals, communities?) influenced the final rule recommendations?
- How does this rule address racial equity in decision making for local government implementation?
- If the rule does not provide an approach for racial equity in local government decision making, what would you recommend?



Restorative Justice

- Does this rule provide restorative justice measures for the communities most burdened?
- If yes, what are they?
- If no, what would you suggest that is within the jurisdiction of the State of Oregon?
- What are some other best practices or examples restorative/transformation justice measures that would address the impact of this rule on the most burdened? These examples can be outside the jurisdiction of DLCD, but could provide concept idea sharing with Tribal communities, local governments, businesses and culturally based non-profit organizations.

Accountability

- How does this rule address accountability measures for both DLCD and local governments?
- What are the accountability measures for local government for this rule?
- How will DLCD track compliance and what are the incentives and disincentives for not meeting compliance?
- Do the accountability measures include engaging with communities? If yes, how is this done? If no, why?
- What are the challenges and opportunities for accountability for DLCD and local government? What are some ideas to address this?

Measuring and Evaluating Outcomes and Continuous Improvement

- How will DLCD measure racial equity impact and effectiveness of this rulemaking?
- How will DLCD assist local governments in tracking, measuring, and reporting outcomes?
- What additional resources are needed to accomplish this?

Memo

DATE: September 25, 2025

TO: Housing and Human Services Advisory Committee

FROM: Linda Reid, Housing Program Manager

DEPT: Planning

RE: Community Resource Event Planning Continued

Community Resource Fair discussions to include:

- Date/Time/Location: October 20th 4-6 PM.
- Review list of organizations that have responded.
- Other discussion items as determined by the Community Event Coordinator.

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